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## Norman Dodd Makes an Amazing Discovery

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KNOW YOUR GOVERNMENT SERIES
by 122 WOODSIDE FLACE
Norman Dodd FT. THOMAS, KY. 41075

(The following article is reprinted from the June 1978 issue of the Freemen Digest.—Editor.)

When we got to Washington we wanted to find out how many foundations we were called upon to investigate, but nobody knew. The best guess at that time, as to the number of foundations, was 7,000. We knew perfectly well that it was impossible in any serious way to investigate 7,000 foundations in the time we were allotted and with the size of our appropriation.

My assistant and I, therefore, assumed that since the Congress was interested in knowing what effect the foundations had exerted on the country, we would work primarily with those foundations which had been in existence the longest. It turned out that we then had to investigate 12.

### Twelve Foundations Control 80 Percent of America's Endowment Capital

It also turned out that these 12 foundations represented 80 percent of the capital endowments possessed by the foundations as a whole. By concentrating our effort we were able to abandon the usual methods of Congressional surveys, which is to work out a questionnaire, mail it out to 7,000 foundations, and then tabulate the results. Instead, we asked these 12 foundations specific questions based on what we already knew about their activities.

#### The Ford Foundation Receives Directives from the White House

This brings me to two experiences which I will describe to you. The first was my response to an invitation during November 1953, from President Roman Gaither of the Ford Foundation, to meet in his

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office in New York. Upon arriving there, I was greeted with the following:

"Mr. Dodd, we invited you to come because we thought that perhaps, off the record, you would be kind enough to tell us why the Congress is interested in the operations of foundations such as ourselves."

Before I could think of how best to reply, he volunteered this: "Mr. Dodd, we operate here under directives...which emanate from the White House. Would you like to know what the substance of their directives is?"

My answer was, "Yes, Mr. Gaither, I would like very much to know."

#### Alter U.S. to Merge With the Soviet Union

Whereupon he said: "The substance of the directives under which we operate is that we shall use our grant-making power to alter life in the United States so that we can be comfortably merged with the Soviet Union."

Needless to say, I nearly fell off the chair ....

I said, "Mr. Gaither, legally you are entitled to use your grant-making power for this purpose but I do not think you are entitled to withhold this information from the American people to whom you are

exemption. So why do you not tell the American people what you have just told me?"

His answer was: "Mr. Dodd, we would not think of doing that."



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# FORD FOUNDATION MERGE UNITED STATES AND RUSSIA

Mr. Chairman, after listening to the very able description of how complex the question that is before the committee is, I have been thinking in terms of drawing on my own experiences that relate to the development of the proposal called regional government which might be helpful to the committee. I think the committee deserves to understand and have a first hand look at the origin of the idea of regional government and also to be made aware of the purpose for which the idea has been introduced. S., I would like to share with the committee, two experiences, one of them - and these experiences are traceable to a position I at one time held as the Executive Director of a Congressional committee that was called upon to investigate the relationship of the economy and wealth in this country to the purposes represented by he Constitution of the United States. As a result of that investigation, expeiences began to accrue and one of them temmed from the entity or the head of he entity responsible for the proposiion which you all now face called

Ir. Norman Dodd, (deceased) former Director, Committee to Investigate Tax xempt Foundations, U.S. House of Pepresentatives, and Council Member, ational Committee to Restore the Onstitution, Inc., statement before linois Joint Legislative Committee on egional Government hearing, Univerty of Southern Illinois, Edwardsville, September 1978, State Representate George Ray Hudson, Chairman, vestigation instigated and talk by Mr. odd sponsored by Illinois Committee Restore the Constitution, Mr. John nith, President.

regional government. This individual was the head of the Ford Foundation and this experience took place back in 1953. It took the form of an invitation from the President of the Ford Foundation to me to visit the Foundations offices, which I did.

On arrival I was greeted by Mr. Roman Gaither, the President of the Ford Foundation with this statement: "Mr. Dodd, we have invited you to come to New York and stop in and see us in the hope that off the record you would tell us why the Congress of the United States should be interested in operations such as ours."

Before I could think of just exactly how I would reply, Mr. Gaither volunteered the following information and these are practically in his exact words.

"Mr. Dodd, we operate here under directives which eminate from the White House. Would you like to know what the substance of these directives is?"

I said, "Indeed I would Mr. Gaither."

Whereupon he then said the following, "We here operate and control our grant making policies in harmony with directives the substance of which is as follows: We shall use our grant making power so as to alter life in the United States that it can be comfortably merged with the Soviet Union."

My next experience ran this way and followed an invitation from the head of the Carnegie Endowment for International Peace. It entailed visiting their offices, which I did. The invitation itself came because of a letter which I had written to the Carnegie Endowment asking them certain questions which would clarify the reasons for many of

the grants which they had made over a period of time.

On arrival at the office of the President, I was greeted with this statement, "Mr. Dodd, we received your letter. We can answer all the questions but it will be a great deal of trouble. The reason it will he a great deal of trouble is because, with the ratification by the Senate of the United States of the United Nations Treaty, our job was finished. So we bundled all our records up, spanning roughly speaking 50 years, and put them in the warehouse. We have a counter suggestion and that counter suggestion is that if you will send a member of your staff to New York, we will give him a room in our library and the minute books of this organization since its inception in 1908."

My first reaction to that suggestion was that these officers had lost their minds. I had a pretty good idea by that time of what those minute books might well show.

To make a long story short, as short as possible, a member of my staff was sent to New York and spent 2 weeks there and did what they call spot reading of the minutes of the Carnegie Endowment for International Peace Organization.

No. We are back in the period of 1908 and these minutes reported the following: The trustees of the Carnegie Endowment bring up a single question, namely if it is desirable to alter the life of an entire people, is there any means more efficient than war to getting that end and they discussed this question at a very high academic and scholarly level for a year and they came up with an answer. There are no known means more efficient than war, assuming the objective is altering the life of an entire people. That leads them to a question. How do we involve United States in a war. This is in 1909.

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The trustees then answered the question of how to involve us in a war by saying we must control the diplomatic machinery of the United States. That brings up the question of how to secure that control and the answer is: We must control the State Department.

Now at that point, research discloses a relationship between the effort to control the State Department and an entity which the Carnegie Endowment set up, namely the Council of Learned Societies and through that entity, are cleared all of the appointments, high appointments in the State Department. They have continued to be cleared that way since then.

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